First Selectman's Recommended Budget - REVISED July 1, 2017 – June 30, 2018



Presentation to the Board of Finance March 15, 2017

2017/18 Budget Guiding Principles

- Taxes Flat Mill Rate: Changes at or below CPI
- Pension Reform and Debt Reduction
- Combination of Disciplines
 - Financial
 - Operational
 - "Westport Brand" Management
 - Sustainability

2017/18 Budget Guiding Principles

- Continue to Deliver Excellent Service
 - efficient
 - effective
 - innovative
 - "citizen centric"
 - maintenance of public spaces
 - technology
- Collaboration
 - cross-department
 - Schools
 - Other Municipalities

OVERVIEW

Hartford's Deficits Become Westport's Challenge \$1.5 Billion Deficit

- Original Town and BOE 2017-18 Budgets Anticipated Significant Reduction in State Revenue
- Impact on Westport Could Be Over \$8 Million More Than Original Selectman and BOE Proposed Budgets (\$206 m)
- 3/1/17 Proposed Town Budget \$79.3 m 1.44% decrease
 - Still a <u>Decrease</u> When Expected Wage Settlements are Included

Board of Finance Budget Directive

- Mill Rate to Remain Unchanged Based on Budget
- BOE and Town Asked to Find Additional Budget Reductions Based on \$3.5 Million Goal
- Proposed Sale of Town Property at 136 Riverside to be applied to \$3.5m
 - BOE Vacates the Property
 - 6 IT Professionals to other BOE locations
 - Town has begun initial steps in sales process
- BOE asked to find \$1.674 million budget reduction -March 16 Presentation

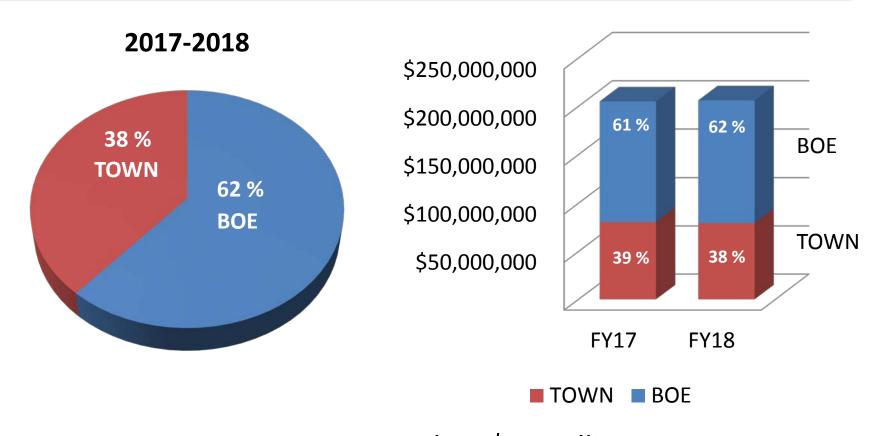
Town Asked to Fund \$1.026 Million

- Revised Selectman's Budget Has Achieved
 That Goal \$1.05 million
 - Sustainable
 - Repeatable
 - No impact to public safety and security
 - Potential Impact on Customer Service

Achieved Through:

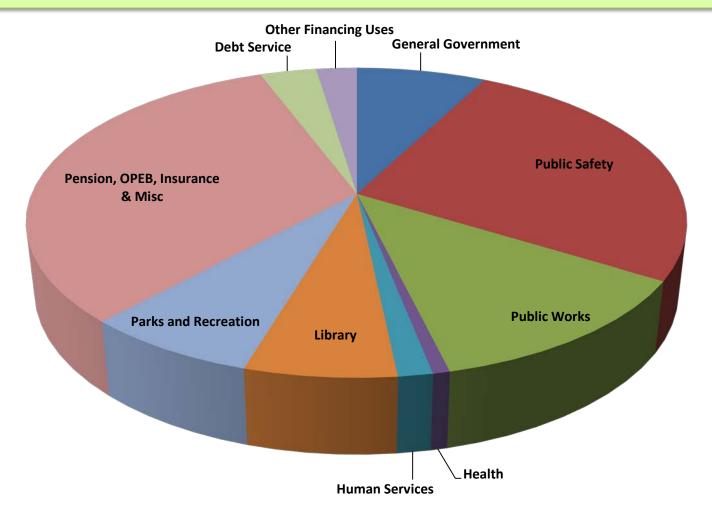
	\$1,050,000
Town Government Attrition & Consolidation	116,000
Major Department Savings	267,000
Insurance Negotiations and OPEB Savings	567,000
Revenue Increases	\$ 100,000

REVISED FY 2018 Total Budget Goal \$ 203 million



REVISED Town Budget \$78 million
Ratio of BOE to Town Budget Remains Unchanged

REVISED FY 2018 Town Budget \$78 million



Decrease \$2.03 million or -2.52% from 2017

REVISED DEPARTMENTAL BUDGETS

Pension, OPEB & Health Insurance Contributions Represent 27% of the Town's budget

	TOTAL BUDGET	INITIAL INCREASE/ (DECREASE) FROM FY17	REVISED INCREASE/ (DECREASE) FROM FY17	PERCENT CHANGE
PENSION	\$8.1m	\$(70,000)	\$(385,000)	-4.5%
OPEB	5.2m	(360,000)	(766,000)	-12.9%
HEALTH INSURANCE	7.8m	(57,000)	(204,000)	-2.6%
TOTAL	\$21.1m	\$(487,000)	\$(1,355,000)	-6.1%

REVISED OPEB CONTRIBUTIONS

OPEB Liability

\$105.4 m

OPEB Assets 12-31-16

\$45.6 m

OPEB ARC

\$9.2 m

\$4.0 million

"pay as you go"

\$5.2 million

funding the trust

PENSION CONTRIBUTIONS

•	Pension	Liability	6-30-15	\$295 m
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- Pension Assets 12-31-16 \$279 m
- Pension ARC 2016-17 \$8.1 m
- Funded Ratio 6-30-15
 87.5 %

REVISED DEPARTMENTAL BUDGETS

Public Safety (26% of Town's budget)

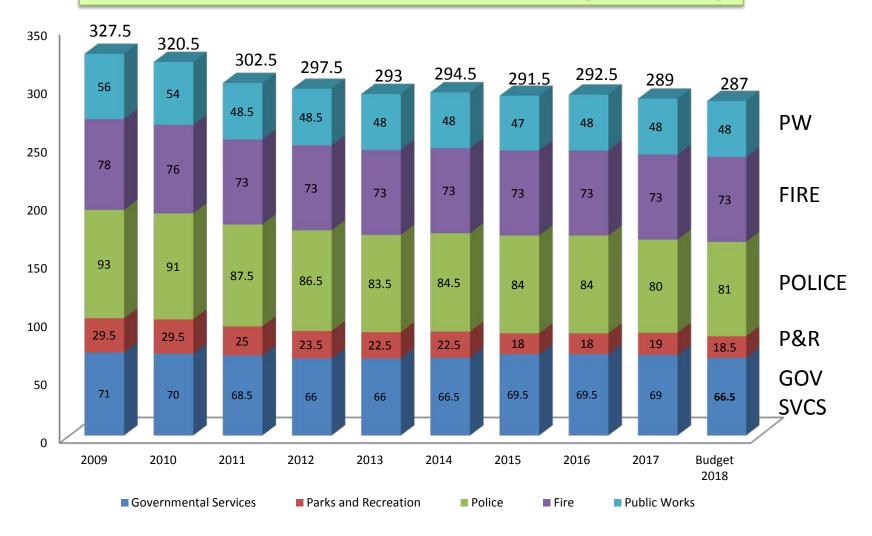
	TOTAL BUDGET	INITIAL INCREASE/ (DECREASE) FROM FY17	REVISED INCREASE/ (DECREASE) FROM FY17	PERCENT CHANGE
POLICE	\$8.4m	\$(35,000)	\$(85,000)	-1.0%
FIRE	9.2m	(70,000)	(130,000)	-1.4%
OTHER PUBLIC SAFETY*	3.0m	86,000	95,000	3.2%
TOTAL	\$20.6m	\$(19,000)	\$(120,000)	-0.6%

^{*}Other Public Safety includes Dog Warden, Fire Hydrant Water, EMS and Building Departments

REVISED DEPARTMENTAL BUDGETS

	TOTAL BUDGET	INITIAL INCREASE/ (DECREASE) FROM FY17	REVISED INCREASE/ (DECREASE) FROM FY17	PERCENT CHANGE	PERCENT OF TOWN BUDGET
PUBLIC WORKS	\$9.7m	\$(18,000)	\$(78,000)	-0.8%	12%
PARKS & REC	\$5.6m	\$173,000	\$173,000	3.2%	7%
HUMAN SERVICES	\$1.1m	\$(23,000)	\$(23,000)	-2.0%	1%
LIBRARY	\$4.6m	0	\$(75,000)	-1.6%	6%
TRANSIT DISTRICT	\$0.4m	\$(9,045)	\$(9,045)	-2.4%	0%
GENERAL GOVERNMENT	\$5.9m	\$(79,000)	\$(157,000)	-2.6%	8%

Budgeted Full Time Equivalent Positions (Town)



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